

Geraldine Paull

October 2102



Disclaimer and important notice

This presentation contains forward looking statements that are subject to risk factors associated with oil and gas businesses. It is believed that the expectations reflected in these statements are reasonable but they may be affected by a variety of variables and changes in underlying assumptions which could cause actual results or trends to differ materially, including but not limited to: price fluctuations, actual demand, currency fluctuations, drilling and production results, reserve estimates, loss of market, industry competition, environmental risks, physical risks, legislative, fiscal and regulatory developments, economic and financial market conditions in various countries and regions, political risks, project delay or advancement, approvals and cost estimates.

All references to dollars, cents or \$ in this presentation are to Australian currency, unless otherwise stated.

References to "Woodside" may be references to Woodside Petroleum Ltd. or its applicable subsidiaries.



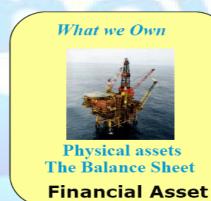


Information – the Missing Asset?



We spend a great amount of time and \$\$ to manage our financial, human and reputational assets.

Do we even know what our information asset is worth?







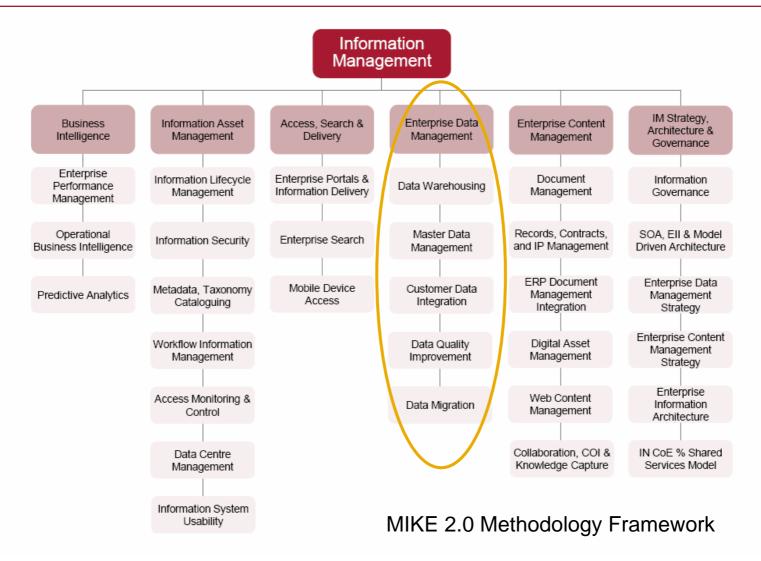


Chevron 2008



'Putting the FOCUS on Data', Jim Crompton, Chevron Global Upstream

Where does one start? – Data Management





EDM Challenge - Diversity of end users

Operations

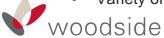
- Onshore & offshore facilities operating since 1983
- Legacy data non electric format of 320,000 drawings
- Multiple styles & ways of collecting data (EPC dictated)
- Legacy satellite systems
- No single source master repositories

Brownfield Projects

- Multiple joint venture partners & systems
 - Variety of engineering deliverables
 - Move to electronic handover from 1998
 - Diverse set of engineering design tools
- Legacy data not linked to physical areas, units or equipment

Greenfield Projects

- Multiple EPCs
- Variety of electronic engineering tools
- Electronic handover specified as standard
- Use of multiple engineering warehouses and libraries
- Variety of Standards



EDM Roadmap - Operations

- Define key engineering deliverables, and develop process maps
- Revise engineering standards & guidelines to reflect today's requirements
- Develop a single metadata profile
- Deploy a fully integrated suite of engineering design tools, and engineering software system & libraries (VNET, VPE, SPI, SPE, PDS, PDMS)
- Implement common software platforms
- Develop gateways to our key systems (SAP, document management system, commissioning system, intranet)
- Develop an intelligent set of corporate datasheets
- Replace legacy systems & migrate to new tools
- Link data to engineering portal
- Measure, evaluate effectiveness & achieved cost savings



EDM Roadmap - Brownfield and Greenfield Projects

Brownfield Projects

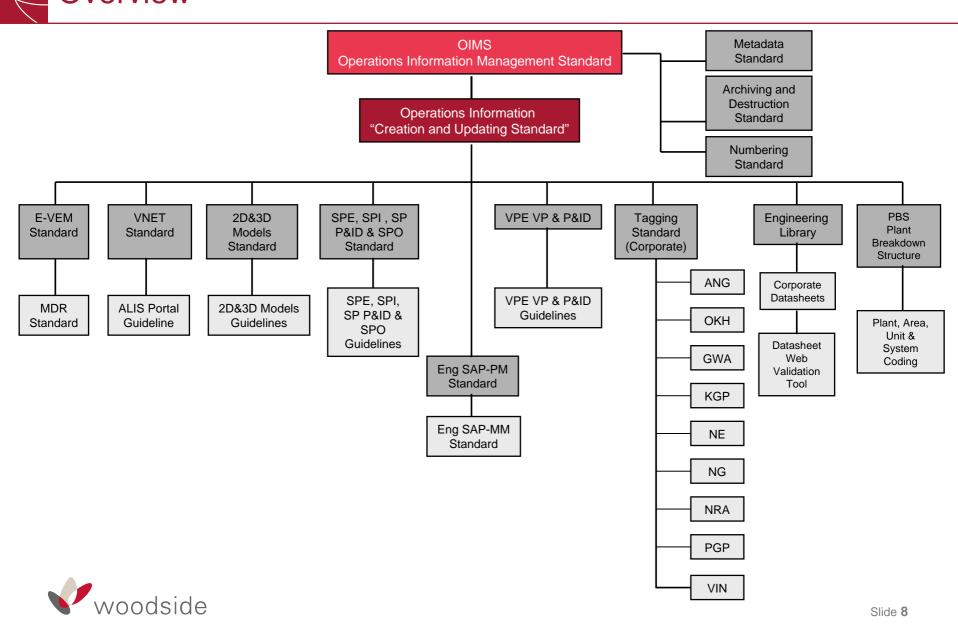
- Deploy software systems & standards
- Provide project access to Portal & design tools
- Train & develop internal resources
- Support projects, review implementation, fine tune

Greenfield Projects

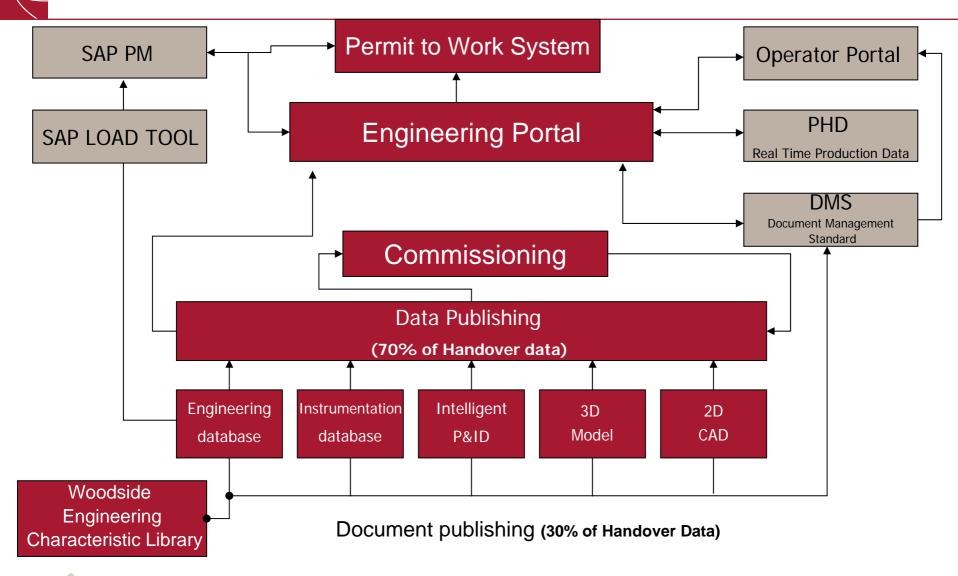
- Promote WEL software systems
- Enforce standards
- Provide up-front information engineering support
- Ensure engineering libraries are adopted (VPE, SPE, E-Warehouse)
- Issue seed files (VPE, SPI, SPE) to EPCs



Operations Information Management Standard (OIMS) Overview

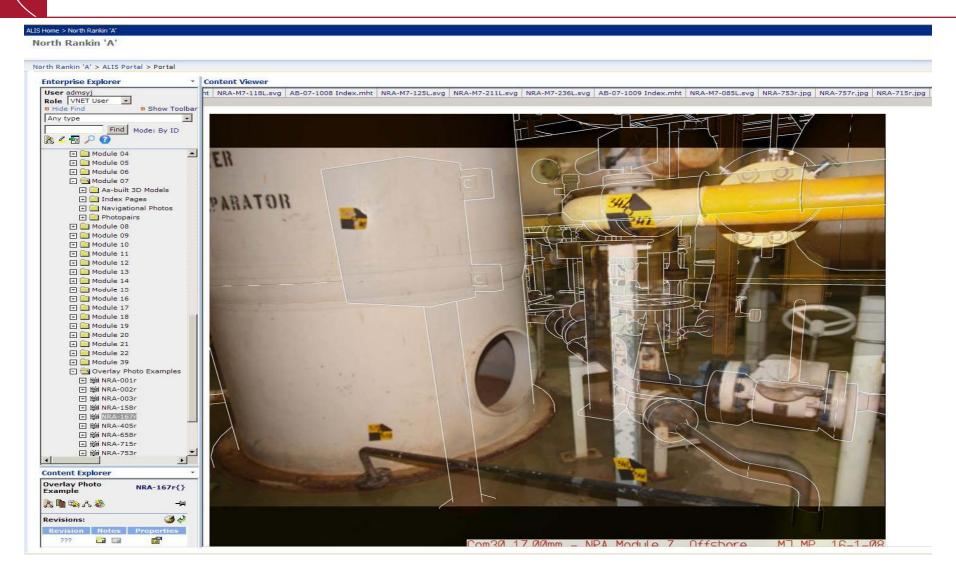


EDM landscape today





Enhancing Data quality & migration to a digital plant Photogrammetry rejuvenation and capital projects



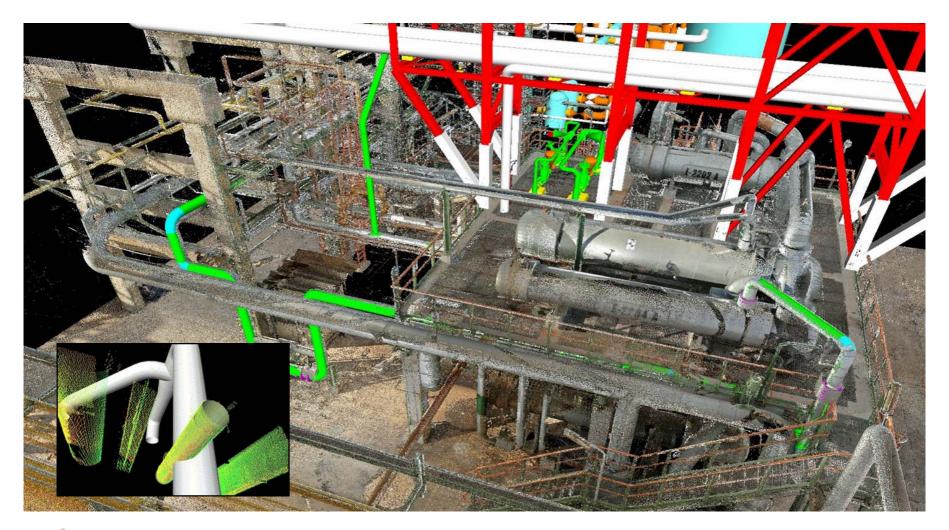


Outdated hardcopy drawings or using photos...

Karratha Stabiliser 1 – from photos to digital plant in 29 days....



Point Cloud and S3D Model - Hybrid





Laser Scanning with High-Resolution Photos





EDM is not enough, it is just the beginning of the journey

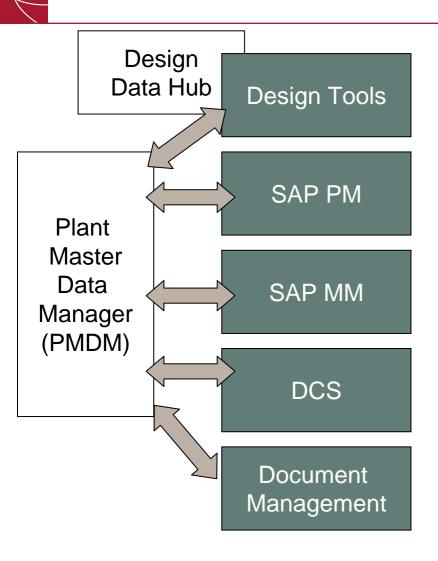
	Engineering	Maintenance	Materials Management	Operations	
Focus:	Will this equipment fulfil it's Process requirements?	How do we maintain this equipment and make sure the costs of that maintenance are charged back appropriately?	How do we buy, stock and replace this equipment, either as a single unit or as a collection of spare parts (BOM)?	How can this equipment be monitored and controlled?	
Typically interested in:	 Connectivity within the process Design specifications 	 Design Specifications How it has been Operated (actuals) Maintenance History 	 Manufacturer Specifications Elements defined and managed 	Overlaying Process Model with Controls Model	
Key elements defined and managed:	P&IDs,Mechanical modelInstrument modelElectrical model	 Functional Locations Work definition and execution Cost allocation 	 Item No Price Lead Time to source Usage Patterns (for Stocking / Reorder Options) 	 SCADA Tags DCS Model Measuring Points Isolation Points (iSSoW) 	
Change Management:	Technical Change Management	SAP Master Data Change Notifications	Manual forms	Nothing official, for changes to the DCS, tools like Honeywell's Doc4000 are used, but not consistently.	

In the end, it is all the SAME piece of equipment !!





Plant Master Data Management (at a High Level)



in one tool, the PMDM. It becomes the single registry of all Plant at Woodside.

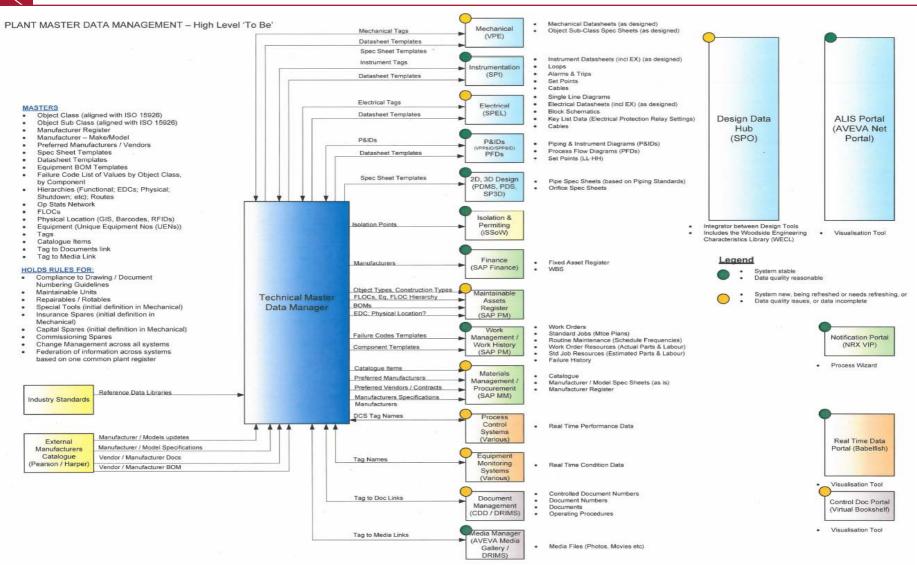
Plant Identification Data is mastered

- Because the PMDM is independent of Transactional Systems such as SAP PM, SPI, SPEL, VPE and PHD it can be configured with the right building blocks around classifications and templating, aligned with industry standards. This can be done with little or no impact on our current Transactional Systems
- Rather than point to point interfaces, PMDM will become the integrator between systems that consume Plant related information. With this model improving and changing out systems becomes more unplug and re-plug rather than re-engineer.

Transactional Systems



The Blue Box Project

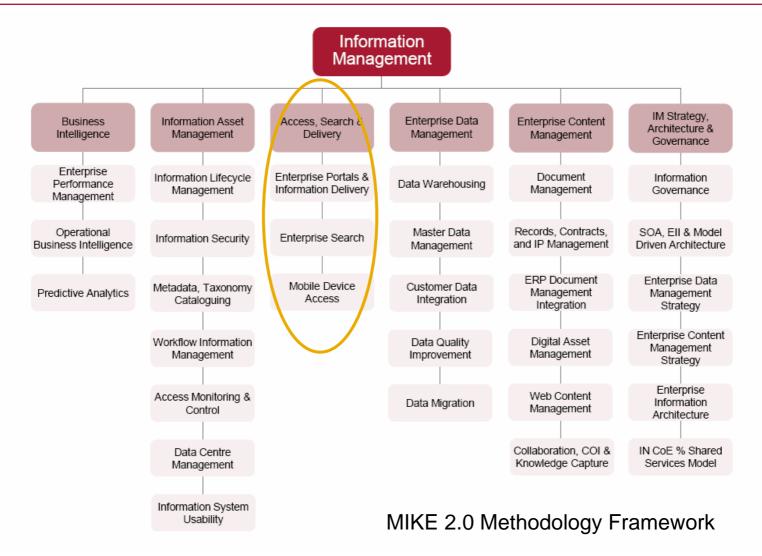




The Blue Box Project

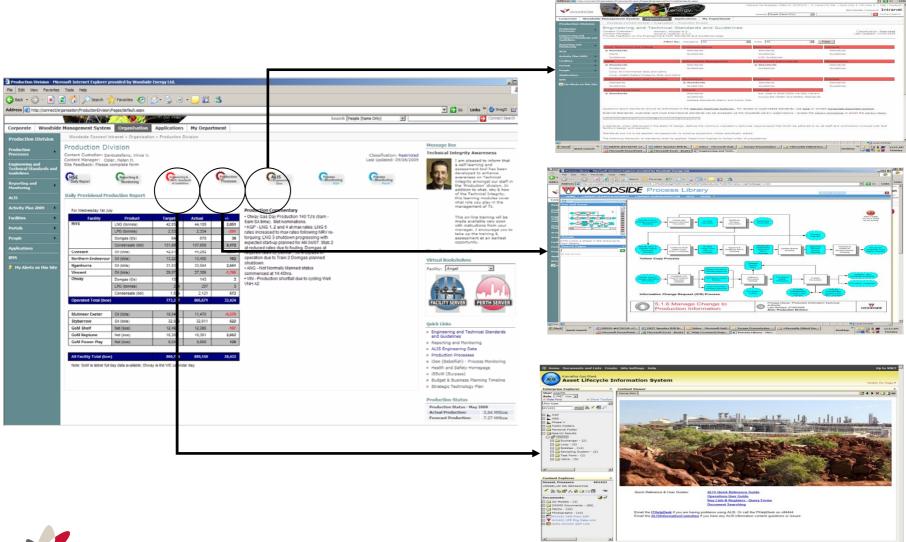
- •What we can deliver, based on work to date:
 - Validate & streamline the OIMS Standard & Schedule
 - Validate & standardise Engineering Datasheet Templates
 - Use these templates to develop seed files for the various Engineering Design Tools and SAP PM / MM Master Data Loaders
 - Use the seed files to systematically enforce the collection and update of Plant Data for Greenfield, Brownfield and Production changes
 - Orchestrate the subset of truly critical data to guarantee its integrity across all process and systems at all times (via the Vault)
 - Remodel some elements of SAP PM and MM to allow the correct connection of information to the right tag so that our maintainers and buyers have a lower margin for errors
 - Exploit the concept that some information is better stored, managed and accessed from outside the Woodside environment, especially if it is Manufacturer / Vendor related

Data Visibility



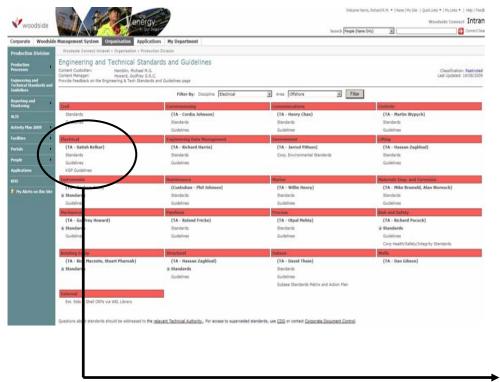


Strategic Data Management Portal





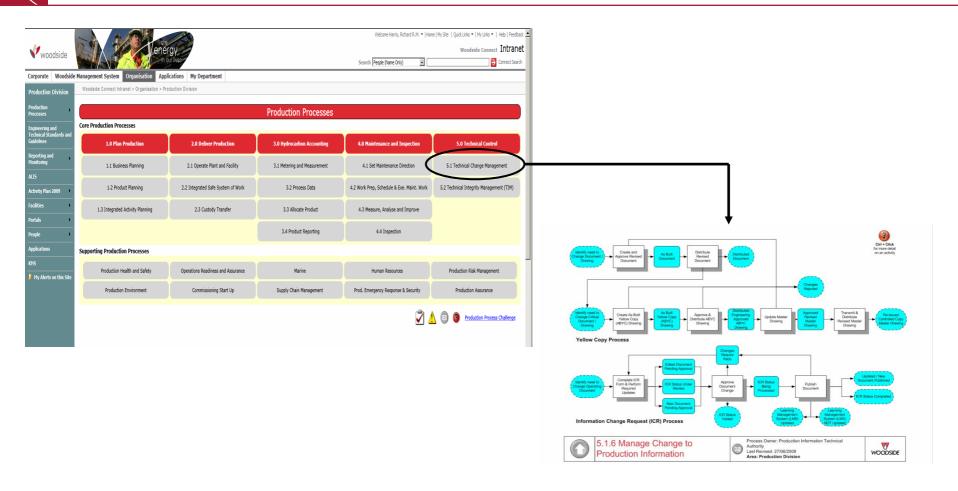
Engineering Standards



DRIMS Number	Rev No	Controlled Reference Number	Title	Status	Last Modified Date
1042159	2	W1000SE164592	Electrical Equipment in Hazardous Area (EEHA) Competency Requirements	APPROVED	30/07/2009
2687494	1	W10005E025	Engineering Standard : Electrical Design	APPROVED	24/06/2009
2260870	02	W10005E002	STANDARD - LOW VOLTAGE SWITCHGEAR	APPROVED	24/02/2009
2507928	03	W10005E001	STANDARD - CABLES AND GLANDS	APPROVED	25/02/2009
2137802	02	W10005E004	STANDARD: HIGH VOLTAGE SWITCHGEAR	APPROVED	24/02/2009
2422758	01	W1000SE008	STANDARD : STATIC AC UNINTERRUPTIBLE POWER SUPPLY UNIT	APPROVED	23/02/2009
2738404	1	W1000SE039	STANDARD DEFINING WEL APPROVED ELECTRICAL MANUFACTURERS AND EQUIPMENT	APPROVED	23/02/2009
3151991	1	W10005E020	STANDARD ELECTRICAL INSTALLATION	APPROVED	23/02/2009
3151991	1	W10005E020	STANDARD ELECTRICAL INSTALLATION	APPROVED	23/02/2009
3120566	1	W10005E027	STANDARD: ELECTRICAL HEAT TRACING	APPROVED	23/02/2009
3178612	1	W1000SE035	STANDARD: ELECTRICAL PROCESS HEATERS	APPROVED	23/02/2009
2142636	1	W10005E007	STANDARD: EMERGENCY GENERATORS	APPROVED	23/02/2009
2747054	01	W1000SE00S	STANDARD: H.V. AND L.V. ELECTRIC MACHINES CAGE INDUCTION TYPE	APPROVED	23/02/2009
2130204	01	W10005E014	STANDARD: NAVIGATIONAL AIDS FOR OFFSHORE FIXED & MOBILE FACILITIES	APPROVED	24/02/2009
3136328	1	W1000SE003	STANDARD: POWER TRANSFORMERS	APPROVED	23/02/2009
2292351	3	W10005E0290001	STANDARD: SELECTION, INSTALLATION AND MAINTENANCE OF EX CERTIFIED ELECTRICAL EQUIPMENT GUIDELINE	APPROVED	15/01/2009
2421576	01	W1000SE006	STANDARD: STATIC DC UNINTERRUPTIBLE POWER SUPPLY UNIT	APPROVED	23/02/2009
3128143	01	W1000SE011	STANDARD: SYNCHRONOUS AC MOTORS AND GENERATORS	APPROVED	23/02/2009
2103856	01	W1000SE018	STANDARD: VARIABLE SPEED DRIVE SYSTEMS	APPROVED	23/02/2009
2230892	00	W1000SE028	W10005E028 CODE OF PRACTICE FOR HAZARDOUS AREA VERIFICATION DOSSIER	APPROVED	09/01/2006
2281504	00	W10005E164287	W1000SE164287 ELECTRICAL SAFETY STANDARD	APPROVED	18/05/2006
2599484	00	W10005E2599455	W10005E2599455 STANDARD: COMPETENCY REQUIREMENTS FOR AUTHORISED ELECTRICAL PERSONS	APPROVED	17/11/2006

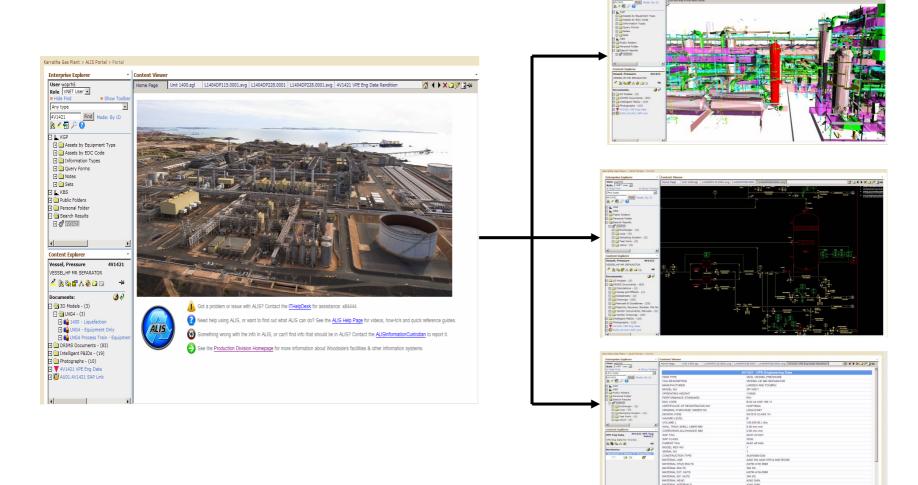


Process Mapping



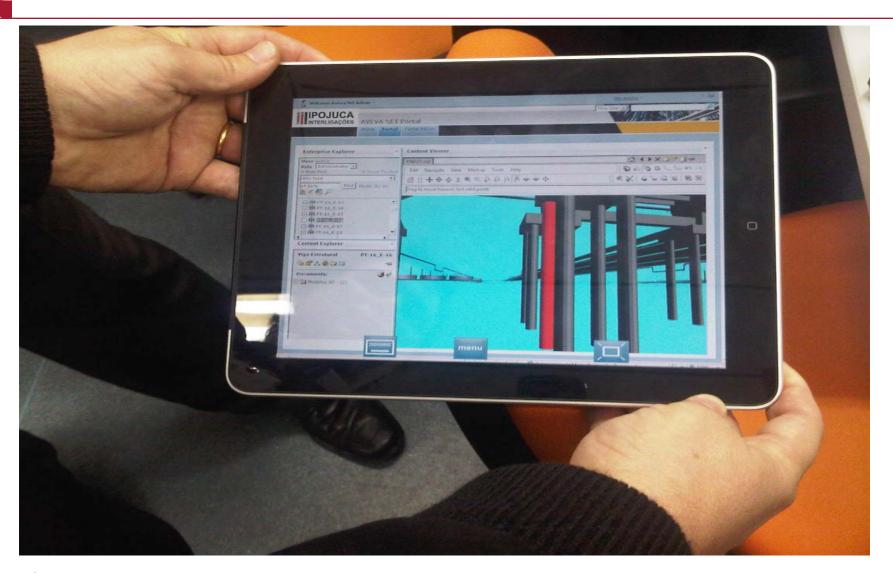


Engineering portal configuration





Options for delivery – mobile





Options for delivery - kiosks



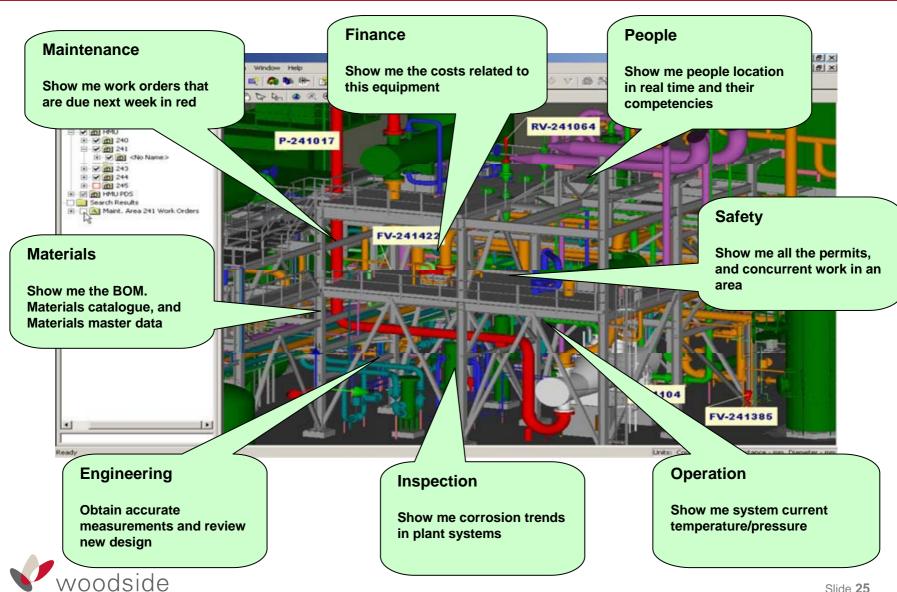


Industrial specifications:

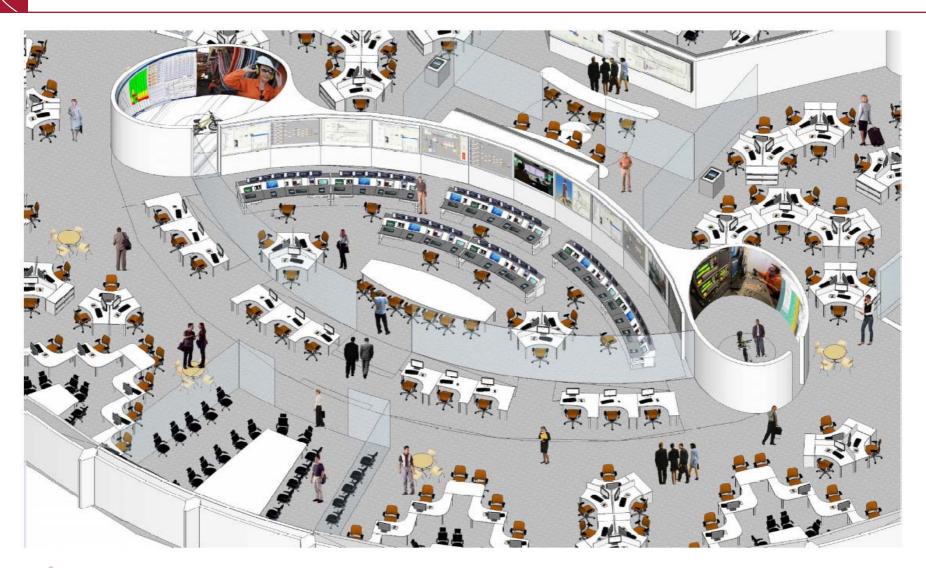
- √ Solid steel construction
- ✓ Intrinsically safe
- ✓ Dust-proofed body prevents damage to the PC
- ✓Onscreen Keyboard removes requirement for external keyboard
- √ Secured browser interface
- ✓ Optional Bar code reader
- ✓IR Touch screen usable with gloves and dirt build-up



Bringing the pieces together



Intelligent Operations





Integration of Real Time Data

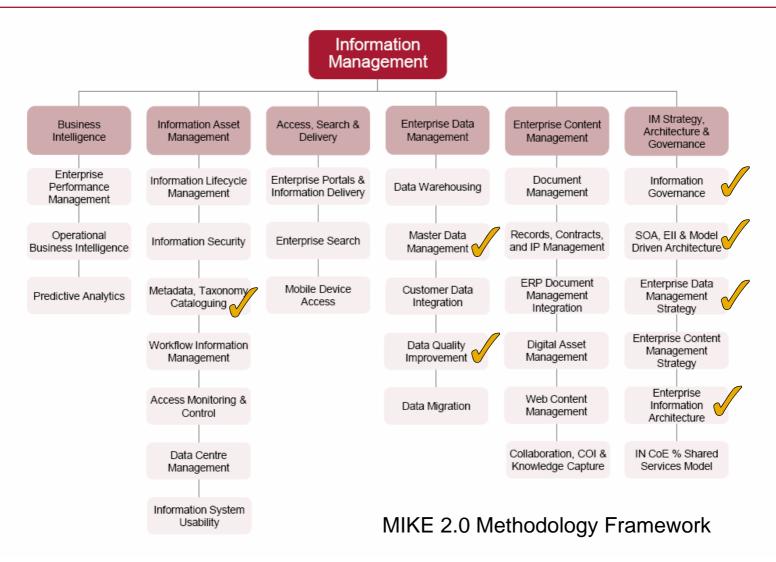
DCS installations on every facility, and nearly every unit, hundreds of thousands of process data tags

Challenges we are facing:

- Volume is growing rapidly, engineers are drowning in data
- Our focus has to be on exceptions
- Smart surveillance and analytics need to be part of the new engineers toolkit
- Using history to predict the future, model driven analytics
- Upstream systems are demanding consistent and verified values
- Change management is paramount



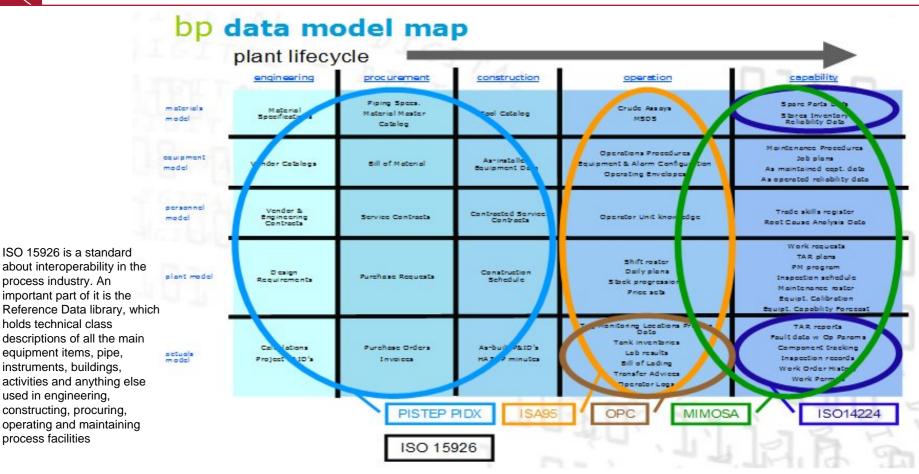
Where do Industry Standards come in?





What standards? where?

Reproduced with permission from BP



ISA 95 is the international standard for developing an automated interface between enterprise and control systems



process industry. An

holds technical class

used in engineering,

process facilities

OPC standards specify the communication of industrial process data, alarms and events, historical data and batch process data between sensors, instruments, controllers, software systems, and notification devices.

MIMOSA standardizes the interface between plant floor systems (including PDM) and EAM systems. The MIMOSA standard is complementary to OPC, which handles the real-time communication aspect of interfacing with plant devices.

ISO 14224 - sets the standards for collection and exchange of reliability and maintenance data for equipment

We are still working that out!

Questions!

